

**Swale Community  
Safety Partnership**



**Swale Community Safety  
Plan  
2019/20**

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### Contacting the CSP

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Visit the website for more information on the Partnership, along with updates on our activities and key crime reduction advice – [www.swale.gov.uk/community-safety](http://www.swale.gov.uk/community-safety)

# Swale Community Safety Plan 2019/20

## 1. Introduction

The Swale Community Safety Plan is a rolling three year document, which highlights how the Community Safety Partnership (CSP) plans to tackle community safety issues that matter to the local community.

This Plan is revised on an annual basis, through reviewing information provided from a wide range of organisations in a strategic assessment, to ensure that current issues can be taken into account into the activities undertaken by the CSP. It also takes into account local emerging issue and new legislative requirements. Consultation has also taken place with elected Members from Swale Borough Council to ensure community views on local issues are highlighted.

## 2. Background

Swale CSP is a statutory body bringing together a number of public sector agencies to tackle crime, disorder, anti-social behaviour, substance misuse and reduce re-offending. These agencies include Swale Borough Council, Kent County Council, Kent Police, Kent Fire and Rescue Service, Probation services, and Health services, working closely with the local housing associations such as Optivo, voluntary and community sector organisations, HM Prison Service, and HM Court Service.

## 3. Key activities delivered during the previous year

A number of activities have been delivered by the Community Safety Partnership in order to address its priorities for 2018/19. Key activities that have been delivered include the following:

- **Support to domestic abuse victims:** There are a great number of organisations now operating in the borough to support victims of domestic abuse, including voluntary and community sector organisations. The Community Safety Partnership has continued to seek to coordinate these services and promote to partnership agencies, which was achieved through a multi-agency training session. A review of the One Stop Shop provision has also been completed, to ensure victims have a clear way to access support from agencies. Swale has also become the first White Ribbon Borough, recognising the work taking place by partners to raise awareness of domestic abuse.
- **Ongoing partnership response to serious organised crime:** A multi-agency panel has been in place since April 2017 to tackle serious organised crime. This group has shared information on a number of Organised Crime Groups (OCGs) and undertaken disruption activity, which has seen a reduction in the number of OCGs in the borough during 2018/19.
- **Supporting victims of Anti-Social Behaviour (ASB):** The Community Safety Unit continues to provide support to high risk victims of ASB, whilst ensuring a coordinated response is given to all victims. During 2018, this response has also included ensuring that for those that have additional vulnerabilities, that they are protected from further exploitation such as cuckooing.
- **Tackling community safety issues in focus areas:** During 2018/19, the Partnership has focused on a number of areas within the Borough that have been highlighted due to levels of crime/ASB, or suspected underreporting. Work has taken place to

increase engagement with residents of these focus areas to ensure that all issues are understood and that appropriate action can be taken by partners.

- **Community MARAC:** The CSP has recognised that some vulnerable adults might not meet the criteria for support for some agencies, or their needs are complex and require concentrated multi-agency support. The Community MARAC is a panel of agencies set-up to support vulnerable adults like these, who are at risk of crime/ASB, may be suffering mental health or addiction issues and/or suffering isolation. Over 20 referrals have been made to the panel since it started in June 2018.
- **Delivery of training sessions and communication campaigns:** The Community Safety Partnership has a key role to play in upskilling partnership staff to understand a large range of issues impacting on communities, along with raising awareness to communities themselves. During 2018/19 this has included training on domestic abuse services, supporting vulnerable adults, information sharing, and mental health. Training sessions have also been delivered to professionals and schools on group violence and gangs, which has been very well received.
- **Swale Fusion Festival:** The second Swale Fusion Festival was delivered in October 2018, seeking to bring communities together within the Borough through a Lantern Parade in Sittingbourne Town Centre. Over 1000 people attended the event, with 8 schools having direct involvement in the creation of the lanterns.
- **Multi-Agency Operations:** Operation Paris is an annual operation led by Kent Police during the summer that saw additional partnership resource focused on the eastern end of the Isle of Sheppey to prevent crime and ASB issues with the increasing population in the summer months. Operation Milan has been run during each school holiday in 2018/19; to tackle youth related ASB in key areas across the borough.
- **Supporting reducing reoffending:** In Partnership with HMP Stanford Hill and Mainstream Training Ltd, a number of offenders were identified to undertake training courses with the guarantee of employment at the end of it, upon their release. Over the last 12 months, 5 men have completed the course, with 2 more due to complete by the end of March 2019 – all have been guaranteed a position either within the training organisation or supported into employment elsewhere.

#### 4. Strategic Drivers

Key strategic drivers have been identified which will impact on the work of the CSP over the next 12 months include the following.

Kent Police have revised their **Control Strategy** for 2019 and the current priorities are Abuse and Sexual Offences; Exploitation; Serious Violence; High Harm Crime; Terrorism and Domestic Extremism. Enablers include digital and online crime, mental health, drugs, serious and organised crime and missing persons and looked after children. Kent Police also have an ongoing focus on child centred policing, seeking to put the needs and views of children at the heart of their work.

The Kent Police and Crime Commissioner (PCC) is also currently reviewing his Safer in Kent Plan, which sets out his priorities for the upcoming year. The PCC has commissioned the **Violence Reduction Challenge** and will shortly be publishing a report of his findings. The work has focused on better understanding violence in Kent and best practice in tackling it and all partners are expected to consider how they can better seek to prevent and tackle violence in their area.

The uncertainty of **Brexit** at the current time could have an impact on resourcing of partner agencies, with significant planning and resources being committed to contingency planning by many. The impact on the community is largely unknown, but considerations are being

given to what these could be and how they may need to be managed. If the contingency plans need to be acted upon, this could impact on resource availability for delivery of this Community Safety Plan.

The Draft **Domestic Abuse Bill** is currently being considered by Government. Whilst it is not expected to be adopted as Legislation until later in 2019 its local implications and asks will need to be considered. The **Kent and Medway Domestic Abuse and Sexual Abuse Strategy** is also expected to be agreed and published in early 2019.

**Vulnerability** is a key thread within the work of all partners agencies and although a lot of work has already been undertaken to raise awareness of types of vulnerability and how it can impact on individuals, further work needs to continue in raising awareness and identification and support to individuals – be it vulnerable adults or young people – that may as a result in them being at risk of becoming a victim of crime, including doorstep crime, ASB or exploitation; suffering from mental health issues; feeling lonely; becoming homeless; or suffering from addiction. The Government has recently published its **Loneliness Strategy** and has asked all agencies to consider how it can seek to tackle it. Consideration also needs to be given to the impact of changes in supported housing accommodation commissioned by Kent County Council on vulnerable groups from April 2019.

## 5. Priorities for 2019/20

A Strategic Assessment is compiled annually to show progress for the Partnership against its current priorities, along with identifying emerging issues, and recommended priorities for the next 12 months.

The priorities for 2019/20 for the CSP were selected by members of the Partnership, taking into account the findings from the strategic assessment. A series of cross cutting themes have also been identified which are key initiatives that will support the delivery of all of the priorities.

### Swale CSP Priorities and Cross Cutting Themes 2019/20



Further details on how these priorities will be achieved are shown on the following pages, which include a summary of the issue; clear actions to be undertaken; and how performance will be measured. Details of the cross cutting themes are also discussed including what the CSP will do to achieve these.

The PCC will be providing a grant to the Community Safety Partnership to support the delivery of this plan, which must in turn support the delivery of his priorities, with a focus on reducing violent crime.

# Summary of Swale CSP Priorities

## Priority – Domestic Abuse

**Summary of issue:** Tackling domestic abuse and violence against women and children is a long standing priority for the Partnership. There has been a large increase in the number of support services for victims within the borough, with an ongoing need to ensure coordination of services to prevent duplication and confusion to victims. There are a large number of victims at the highest level of risk accessing support services.

There has continued to be an increase in reports of Domestic Abuse to Kent Police, following a trend for the last ten years, with 4149 incidents reported between October 2017 and September 2018. This includes violence against the person, stalking and harassment, coercion and control, sexual offences, rape and other crime.

This increase is in part due to an increase in awareness and reporting by victims. However, it is also due to improved data integrity with Kent Police, with one domestic abuse related report by a victim potentially resulting in a number of incidents and crime types being logged.

It has also been recognised that there is an increase in the number of male victims accessing services and reporting domestic abuse to Kent Police. However the overall number of male victims, compared to female victim’s remains low, but this is felt it could be due to under reporting.

Work will continue by the Partnership to better understand the levels of reporting of all domestic abuse related incidents and continue to raise awareness with communities of what domestic abuse is. This has in part been done and will continue to be done through the White Ribbon Campaign, for which Swale has been awarded White Ribbon borough status – the first in the Country.

The impact of domestic abuse on children and young people has continued to be a focus for the Partnership, with work continuing to ensure local services are in place to support those affected and raise awareness of healthy relationships.

Programmes are also being implemented to tackle perpetrators behaviour with Kent Surrey and Sussex Community Rehabilitation Company and also through the Integrated Offender Management process. A pilot programme has also been launched by Kent County Council working with expectant fathers and seeking to support them in becoming fathers.

**Activities to tackle issue:** Activities that will be undertaken by the Partnership to tackle this priority include:

- Manage the Violence Against Women and Children group to provide strategic overview and co-ordinate services in Swale.
- Oversight of One Stop Shop provision
- Delivery of White Ribbon Campaign activities
- Delivery of communication campaigns for domestic abuse services
- Development of perpetrator and prevention programmes for Swale residents
- Support development and delivery of programmes for children and

## Priority – Crime

**Summary of issue:** Tackling crime has also been a long standing priority for the CSP – with a focus during 2018/19 having been on organised crime, rural crime, hate crime and county lines.

The multi-agency Serious Organised Crime Panel continues to meet to share information and seek to disrupt Organised Crime Groups. The number of Organised Crime Groups in the borough has reduced over the last 12 months and intelligence on the others has continued to increase, as a result of efforts of this group.

The level of reported violent crime across Kent and Swale has increased over the last 12 months – Violence Against the Person has increased in Swale by 41%. However, approximately a third of this relates to domestic abuse and as already discussed, the increase in relation to this is due to improvements in data integrity. Tackling Violent Crime is a priority for the Police and Crime Commissioner and although levels of serious violent crime in Swale are relatively low, work needs to take place to prevent violence occurring in the first place. During 2018/19, training has been delivered to primary and secondary schools on group violence and further work will take place on educating young people on staying safe. Additionally information sharing between partners on those at risk of being drawn into violence or gangs will continue to take place to ensure that they are supported. With the regeneration of Sittingbourne Town Centre due for completion in 2020, there is also a need to ensure that the town centre is a safe environment to enjoy at all times.

High Harm Crime continues to be a priority for the CSP – this includes hate crime and burglary. Hate Crime incidents reported to Kent Police has increased, with an increase of 26% comparing October 2017 – September 2018 with the same period the previous year. This is in part due to the improvements in crime recording standards already discussed, but also due to an increase in awareness and confidence in reporting by the community. The Swale Fusion Festival has and will continue to seek to support awareness raising of hate crime and increasing cohesion between communities. Burglary levels continue to be monitored by the Community Safety Unit and support is given to victims and potential future victims by the provision of Smartwater (property marking kits).

Swale has a large rural population and tackling rural crime issues continues to be a focus for the CSP. The Kent Police Rural Task Force has seen a large uplift in resources, seeking to tackle this crime type and there is ongoing information sharing by partners and communities to support this work.

Cyber crime reports across Kent have reduced over the last six months by 18%; however there has been a large increase in the value of the total financial loss to victims – over £700,000 – and can have a large impact on victims. It is still felt that this is a very under reported crime type, with further work needing to take place with communities to raise awareness of the types of crime and how to report.

**Activities to tackle issue:** Activities that will be undertaken by the Partnership to tackle this priority include:

- Delivery of Partnership response to Serious Organised Crime
- Continue partnership response to High Harm crime
- Continued support to tackle rural crime
- Raise awareness of cyber-crime and fraud
- Consider safety requirements of Sittingbourne Town Centre Regeneration
- Continued development of partnership response to gangs
- Support delivery of Police and Crime Commissioners Violence Reduction Challenge (VRC)

## Priority – Anti-Social Behaviour

**Summary of issue:** Anti-Social Behaviour (ASB) is also another long standing priority for the CSP.

The Community Safety Unit (CSU) is well established and seeks to support higher risk victims of ASB and to tackle ASB in hotspot locations. Enforcement action against perpetrators of ASB is led by the CSU and measures put in place to support victims, which can include home security measures. The CSU also focuses on tackling youth related ASB and seeking to engage young people in services and diversionary activities.

There has been a decrease in recorded ASB by Kent Police; however this is in part due to the improvements in data integrity already discussed, as an increase in public order incidents has been seen. In tackling ASB, the Community Safety Unit has also been supporting a number of vulnerable individuals that may be exploited through cuckooing or other means.

The CSU has continued to concentrate work on key focus areas, where there is a high level of crime and ASB, seeking to increase engagement and reporting from residents so that all issues can be understood and tackled. Part of this work has also been to better support those that are vulnerable living in these areas to prevent them becoming victims of crime, ASB or exploitation.

The CSU has also continued to lead on activity to tackling ASB at key seasonal periods including school holidays and Halloween through Operation Milan.

The Community Trigger process is also managed through the CSU and allows victims of ASB to raise concerns with the way in which their reports of ASB have been handled by partner agencies. Between April 2018 and March 2019 there were 8 Community Triggers received by Swale Borough Council. Of these, 3 resulted in a partnership meeting being held to discuss the case; and 2 had recommendations put forward to partners.

**Activities to tackle issue:** Activities that will be undertaken by the Partnership to tackle this priority include:

- Provision of support to high risk victims of ASB
- Continuation of multi-agency response to focus areas
- Delivery of multi-agency operations to tackle ASB at key

periods

## Priority – Supporting Vulnerable People

### Summary of Issue:

The Supporting vulnerable people priority seeks to ensure that the partnership both understands the different vulnerabilities of its community members and implements activities to address them.

This includes understanding differing types of exploitation (such as Child Sexual Exploitation (CSE), modern slavery and radicalisation) and the impact of factors such as loneliness, mental health, homelessness and substance misuse on vulnerable adults and young people.

Across Kent, it is felt that awareness of CSE, Modern Slavery and Radicalisation by partner agency staff continues to rise and there has been a resultant increase in crimes/support service referrals to these agencies. However it continues to be felt that awareness with communities and agencies of these issues needs to be raised further to ensure that all victims can be identified and supported.

The Community MARAC panel has been created for Swale and allows for concerns to be shared between partner agencies for vulnerable adults within communities that may be isolated, victims of crime/ASB and/or suffering with their mental health. Over 20 referrals have been received by this panel since it began in June 2018, with many of the agencies having been known to many agencies, but a coordinated response to all their needs being required. Many of the referrals have been cases where they have been victims of doorstep crime, an issue that is known to be increasing in Kent and a county wide action plan is being created to address this issue.

Young people are a specific vulnerable group that the CSP will continue to seek to support – recognising keeping young people safe online is one such to reduce exploitation. A supporting vulnerable young people event is taking place in late March 2019, in conjunction with the Swale Local Children Partnership group, to ensure partner agencies understand the current issues affecting young people and how as a collective these can be tackled.

Tackling substance misuse has continued to be an important element of the work to address this priority - ensuring partners are linked in with the Kent Drug and Alcohol Strategy and seeking to set up the first Community Alcohol Partnership for the borough in Sheerness to reduce drinking by young people.

There is also an increase in rough sleepers within the borough, which are an emerging vulnerable group – many of them have substance misuse and/or mental health concerns and there is a need to ensure that they are receiving appropriate support.

### Activities to tackle issue:

The main activities as part of the programme for the next year includes:

- Continued delivery of Community MARAC
- Participation in Channel (Dovetail) Programme
- Support delivery of coordinated Kent work to tackle doorstep crime

- Participation in multi-agency operations and activities to identify and support vulnerable victims
- Delivery of activities to identify and support young people at risk of exploitation
- Support Kent Community Safety Team (KCST) in collation of partnership's inputs to schools
- Support delivery of the Kent Drug and Alcohol Strategy
- Delivery of Community Alcohol Partnerships in Sheerness and Leysdown
- Support the delivery of the Amelix Online Safety project and App Amnesty

### Cross Cutting Theme – Reducing Reoffending

**Summary of theme:** Reducing Reoffending is a cross cutting theme for the partnership, as it influences work related to many of the other priorities includes violence against women and children, and crime.

During 2018/19 a number of projects have been run with HMP Standford Hill to support the needs of offenders. These have included the long running Active Citizens Together (ACT) scheme that enables prisoners to upskill through working in the community on environmental based tasks; and a project with Mainstream Training Ltd that has seen 7 offenders complete training courses and be supported into employment on their release.

Integrated Offender Management continues to operate in Swale, supporting a wide range of offenders.

Accommodation needs of offenders continue to be an important factor in reducing reoffending. Kent County Council has recommissioned its supported housing schemes from April 2019 and it is likely to see an impact on housing availability for offenders.

There is a need to understand the strategic issues impacting on Probation services, with the Community Rehabilitation Companies being recommissioned for April 2020.

**Activities:** The main activities as part of the programme for the next year includes:

- Continued implementation of effective IOM mechanism
- Consider impact of recommissioning of Community Rehabilitation Company (CRC) from April 2020 on local area
- Ongoing delivery of projects with HMP Standford Hill

### Cross Cutting Theme – Communication and Information Sharing

**Summary of theme:** For all the priorities and themes mentioned within this plan, there is a need to raise awareness of the issues with both frontline staff and the community. This is particularly true for highlighting many hidden issues affecting vulnerable people.

A communications calendar was developed for 2018/19 and ensured that key messages were raised with appropriate groups, along with creating

and delivery a quarterly newsletter for partnership staff.

There is an ongoing need for excellent communication in order to successfully deliver this 2019/20 Community Safety Plan and a new communications calendar will be created and actioned.

**Activities:**

The main activities as part of the programme for the next year includes:

- Undertake activities to increase communication between partners and front line staff
- Delivery of awareness campaigns linked to all CSP priorities
- Review and amend CSP strategic information requirement document
- Increase linkage with county and borough level partnership groups

## 6. Action Plan 2019/20

No.	Action	Desired Outcome	Key Milestones	Timescales	Lead agency
<b>Priority 1: Domestic Abuse</b>					
1.1	Manage the Violence Against Women and Children group to provide strategic overview and co-ordinate services in Swale.	Strategic oversight of VAWG issues in Swale achieved including gaps or issues with services	<p>Mapping exercise reviewed on quarterly basis.</p> <p>Creation of quarterly performance report of reported domestic abuse and service access levels.</p> <p>Coordination of resources/funding bids to address gaps in services identified</p> <p>Coordination of multi-agency training in relation to this agenda</p> <p>Sharing of learning from Domestic Homicide Reviews (DHRs)</p> <p>Review requirements of the Domestic Abuse Bill once legally adopted</p> <p>Support delivery of Kent and Medway Domestic Abuse and Sexual Abuse Strategy</p>	<p>Quarterly</p> <p>Quarterly</p> <p>As required</p> <p>As required</p> <p>As required</p> <p>By Mar 20</p> <p>Ongoing</p>	VAWC Group
1.2	Oversight of One Stop Shop provision	Increase attendance at One Stop Shop provisions	<p>Delivery of One Stop Shop steering group</p> <p>Seek new venue for Sittingbourne OSS</p> <p>Relaunch OSS to partners and community</p> <p>Quarterly evaluation of engagement (partners and victims)</p> <p>Annual review of all OSS/Drop In/Access Points in borough</p>	<p>Quarterly</p> <p>May19</p> <p>June 18</p> <p>Quarterly</p> <p>By January</p>	VAWC group/OSS Steering Group

			Inspections of OSSs in Borough	2020 Annual inspection	
1.3	Delivery of White Ribbon Campaign activities	Increased awareness of domestic abuse services within the community	Delivery of White Ribbon action plan with quarterly monitoring of activity. Delivery of White Ribbon Ambassador group	Quarterly Quarterly	VAWC group/CSP Executive
1.4	Delivery of communication campaigns for domestic abuse services	Raise awareness of services within Swale for victims and perpetrators	National Day for Elimination of Violence Day communications campaign Stalking training and awareness activities Raise awareness of services available for male victims Promotion of all services and referral methods to partner agencies	November 19 By Mar 20 Ongoing Ongoing	VAWC Group
1.5	Development of perpetrator and prevention programmes for Swale residents	Ensure Swale perpetrators have access to suitable programmes to work to reduce their offending and develop programmes to prevent men becoming offenders.	Continue to promote Probation's Domestic Abuse Perpetrator Programme Evaluation of Expectant Fathers Programme and seek funding for further rollout Support delivery of caring Dads programme	Ongoing December 19 Ongoing	VAWC group
1.6	Support development and delivery of programmes for children and young people affected by Domestic Abuse	Ensure early intervention services for children and young people and provide support for those affected by domestic abuse	Detailed mapping of all services available for children and young people and assessment of gaps Review and action outcomes of domestic abuse workshop at vulnerable young people event March 2019 Work with Local Children Partnership Group to action needs analysis for	June 19 By June 19 By March 20	VAWC Group/Local Children Partnership group

			services for children and young people		
<b>Priority 2: Crime</b>					
2.1	Delivery of Partnership response to Serious Organised Crime	Disruption to OCGs activity and support provided to victims/communities; increased understanding of SOC.	Delivery of Serious Organised Crime Panels and OCG Action Plans. Inclusion of information sharing related to county lines	Monthly As required	Serious Organised Crime Panel
2.2	Continue partnership response to High Harm crime	Increased understanding of hate crime and an increase in community cohesion; reduction in burglary	Swale Fusion Festival Delivery of community cohesion activities in communities as required Delivery of Smartwater campaign	October 19 As required Ongoing	Swale CSU
2.3	Continued support to tackle rural crime	Reduction in rural crime	Quarterly Rural Policing Meetings undertaken Support delivery of operations as required	Quarterly As required	Swale CSU/Kent Police
2.4	Raise awareness of cyber-crime and fraud	Increased understanding of both partners and communities of these crime types and how to report	Delivery of cyber-crime sessions to staff and communities Communication activities to raise awareness of cyber crime and how communities can protect themselves	Sept 19 Ongoing	Swale CSU
2.5	Consider safety requirements of Sittingbourne Town Centre Regeneration	Improved safety in Sittingbourne Town Centre	Delivery of Town Centre Safety Group Engagement with Street Pastors in planning for increased night time economy Roll out of Ask Angela campaign in Sittingbourne, with training as required to licenced premises Review Purple Flag requirements and	Six monthly By June 19 By July 19	Town Centre Safety Group

			agree local actions to put into place. Review current night time economy hotspots and actions in place Delivery of Action Plan	By Sept 2019 By June 19 By Mar 20	
2.7	Continued development of partnership response to gangs	Increased intelligence of local gang activity and prevention activity taking place	Review evaluation from 2018/19 gangs training inputs to schools Agree training priorities and groups, locations and selection of training provider Delivery of inputs to agreed groups	April 19 May 19 By Mar 20	Swale CSU
2.8	Support delivery of Police and Crime Commissioners Violence Reduction Challenge (VRC)	Prevention of serious violence within borough	Review Violence Reduction Challenge report and consider activities within Swale to progress Delivery of further activities to take place within Swale as part of VRC Delivery of violence briefing to CSP staff	May 19 By Mar 20 By Mar 20	Swale CSP Executive
<b>Priority 3: ASB</b>					
3.1	Provision of support to high risk victims of ASB	Reduction in ASB and increased satisfaction of victims	Weekly case management by CSU Enforcement action by CSU as required Delivery of home safety improvements 'Keep Safe' scheme	Weekly Ongoing Ongoing	Swale CSU
3.2	Continuation of multi-agency response to focus areas across all priorities for the partnership.	Reduction in ASB, violence, crime and increased understanding of vulnerable locations	Continuation of work in key areas from 2018/19 as required Consideration of new areas for project for 2019/20, based upon levels of violence.	Ongoing End April 19	Project and Performance Group
3.3	Delivery of multi-agency operations to tackle ASB at key	Reduction in ASB at key time periods	Delivery of Operation Milan Support of activities to tackle fly tipping	Ongoing As required	Swale CSU

	periods		Other operations as required	As required	
<b>Priority 4: Supporting Vulnerable People</b>					
4.1	Continued delivery of Community MARAC	Increase early intervention available to vulnerable adults to address their needs and prevent becoming victims of crime or mental health concerns developing	Regular meetings of panel and delivery of actions to support individuals  First year review of panel and implementation of any agreed changes  Communication campaign delivery to address isolation and loneliness	Monthly  By end June 19  As required	Community MARAC
4.2	Participation in Channel (Dovetail) Programme	To support those identified at risk of radicalisation	Attendance at Channel meetings  Review Prevent Duty Checklist as a partnership and as individual agency level	As required  By June 19	Project and Performance Group
4.3	Support delivery of coordinated Kent work to tackle doorstep crime	Reduction in doorstep crime victims	Support delivery of Kent wide action plan to tackle doorstep crime  Awareness raising with communities to protect against doorstep crime, including the financial abuse film.  Utilise 'Tru Call' devices to protect victims against doorstep crime and fraud	By Mar 20  By Mar 20  Ongoing	Project and Performance Group
4.4	Participation in multi-agency operations and activities to identify and support vulnerable victims	To identify and support vulnerable victims	Participation in multi-agency operations as required	Ongoing	Project and Performance Group
4.5	Delivery of activities to identify and support young people at risk of exploitation	Reduction in young people at risk of exploitation or crime	Delivery of Your Choice project  Explore Youth Hub model and rollout within Swale	Ongoing  Ongoing	Swale CSU

			Engagement of partners within multi-agency panel (ARMS) to identify and support young people at risk	Ongoing	
4.6	Support Kent Community Safety Team (KCST) in collation of partnership's inputs to schools	To deliver a coordinated partnership input to schools on community safety messages	Support mapping of inputs to schools by partners within Swale  Participate in work led by KCST to agree key community safety messages to schools	By June 19  Ongoing	Swale CSU
4.7	Support delivery of the Kent Drug and Alcohol Strategy	Increased partnership response to tackle drug and alcohol issues	Support delivery of appropriate work streams within the Action Plan including making safe and social places; improving health outcomes for adults and creating learning partnerships	By Mar 20	Project and Performance Group
4.8	Delivery of Community Alcohol Partnerships in Sheerness and Leysdown	Reduction in underage drinking, increased engagement with schools, reduction in alcohol related crime and ASB	Initiation phase of projects  Launch of CAPs  Delivery of remainder of action plans for each CAP	By May 19  By June 19  By Mar 20	Swale CSU
4.9	Support the delivery of the Swale Borough Council Rough Sleeper project	Reduction in number of street homeless in Swale	Development of rough sleeper project (subject to funding approval)	By Mar 20	CSP Executive
4.10	Support the delivery of the Amelix Online Safety project and App Amnesty	Increase in understanding by young people of staying safe online and reduction in online exploitation	Delivery of online safety project by Amelix	By Mar 20	CSP Executive
<b>Cross Cutting Theme 1: Reducing Reoffending</b>					
6.1	Continued implementation of effective IOM mechanism	Reduced offending by those engaged on IOM	Support to partners in delivering and developing scheme.	Ongoing	KSS CRC/ Kent Police/NPS
6.2	Consider impact of recommissioning of Community	Understanding of recommissioning	Meetings as required with Probation services to discuss joint working and	Ongoing	CSP Executive

	Rehabilitation Company (CRC) from April 2020 on local area	timescales, local impact and any steps required to mitigate against this.	issues facing service		
6.3	Ongoing delivery of projects with HMP Standford Hill	Reduce reoffending by those offenders leaving HMP Standford Hill	Delivery of 'Active Citizens Together' scheme by Swale Borough Council and Optivo	Ongoing	Swale CSU
<b>Cross Cutting Theme 2: Communication and Information Sharing</b>					
7.1	Undertake activities to increase communication between partners and front line staff	Increased understanding of CSP and its role/priorities; increased engagement with CSP;	Delivery of a partnership newsletter Delivery of partnership training plan	Quarterly By Mar 20	Swale CSU
7.2	Delivery of awareness campaigns linked to all CSP priorities	Increased awareness by staff and communities of key CSP priorities	Communications calendar to be developed Awareness campaigns delivered	April 19 By Mar 20	Swale CSU
7.3	Review and amend CSP strategic information requirement document	Increased understanding by staff within agencies of gaps in knowledge and priority information needed	Strategic Intelligence Requirement (SIR) document to be reviewed. SIR document to be shared with all partnership staff.	End April 19 End May 19	Swale CSU
7.4	Increase linkage with county and borough level partnership groups	Increase joined up approach between different partnership groups.	Review minutes/actions with Local Children Partnership Group Review minutes/actions from Kent Domestic Abuse and Sexual Abuse Executive and its sub-groups. Review minutes/actions from relevant Kent Safeguarding Children Board sub-groups	Quarterly Quarterly Quarterly	Project and Performance Group

## 7. Performance Data 2019/20

Key Data Indicators have been selected by the Partnership, to ascertain performance of the delivery of the Community Safety Plan. These are based upon data that is readily available and shared with partners.

Performance against these indicators will be reported quarterly to the CSP Executive and Project and Performance Group.

### Data Indicators

Priority/Theme	Indicator Details	Agency
<b>To be reported to CSP Executive (quarterly):</b>		
Violence Against Women and Children	Number of reported Incidents of Domestic Abuse	Kent Police
Violence Against Women and Children	Number of IDVA (Independent Domestic Violence Advisor) Cases	Kent County Council
Crime	Number of Serious Organised Crime Groups (OCGS) being managed by the Serious Organised Crime Panel	Kent Police
Crime	Number of OCGs closed by the Serious Organised Crime Panel	Kent Police
Crime	Number of incidents of Hate Crime	Kent Police
Crime	All crime	Kent Police
ASB	Number of incidents of ASB	Kent Police
Vulnerable people	Number of missing children with Child Sexual Exploitation marker	Kent County Council
Vulnerable people	Number of Channel cases	Kent County Council
Vulnerable people	Modern Slavery Indicator - TBC	Kent Police
Vulnerable people	Number of callers where the marker of 'Vulnerable' or 'Repeatedly targeted'	Kent Police

Vulnerable people	Number of individuals being supported by Community MARAC	Kent Police
<b>To be reported to Project and Performance Group (quarterly) (and including those reported to Executive):</b>		
Crime	Number of incidents of burglary residential	Kent Police
Crime	Number of incidents of burglary business and community	Kent Police
Crime	Number of incidents of Violence Against the Person	Kent Police
ASB	Number of incidents of noise incidents	Swale Borough Council
ASB	Number of incidents of fly tipping	Swale Borough Council
ASB	Number of ASB incidents in focus areas	Kent Police/Housing Associations
ASB	Number of ASB incidents	Optivo
ASB	Number of community triggers	Swale Borough Council
Vulnerable people	Number of active clients in adult substance misuse services	Forward Trust
Vulnerable people	% clients in adult substance misuse services with planned exit	Forward Trust
Vulnerable people	Number of active clients in young person substance misuse services	Addaction
Vulnerable people	Number of KFRS Safe and Well visits completed	KFRS
Vulnerable people	Number of doorstep crime cases	KCC Trading Standards

## 8. Risk Assessment 2019/20

The creation and monitoring of the risks associated with the Community Safety Plan will be undertaken in line with Swale Borough Council's Risk Management Procedures.

Ref	Risk	Score	Implications	Controls	Score Post control	Risk Mitigated
1.0	Integration of domestic abuse services	3*3=9	Greater number of agencies are delivering support to domestic abuse victims which can result in confusion for partners and victims and/or duplication of services.	Literature to be created to promote One Stop Shop on a Tuesday and wider access to services  Quarterly mapping of all domestic abuse related services by VAWC group  Quarterly performance report to be created to monitor access levels by services	3*2=6	Risk managed
2.0	Organisational changes and reduction in personnel due to funding reductions	4*3=12	Partner agencies spending reviews and other legislative changes impacting on partner organisations may result in organisational changes and resource availability for delivery of CSP Plan.	Executive Group to discuss organisational changes on a quarterly basis. Impacts to be considered and discussed. Legislation changes to be considered at each Executive meeting.	3*3=9	Risk managed.
3.0	Partner engagement	4*3=12	Partner engagement can be limited at meetings and in response to documents circulated. This includes statutory partners such as CCGs and Probation. Limited engagement with all statutory partners can result in key issues being missed or all required partners being involved in service delivery.	Review of meeting structures and frequency to be completed annually as part of CSP Plan refresh.  Statutory partners to be reminded of their obligations through letter by co-chairs.	3*3=9	Risk managed

4.0	PCC Grant Management	3*2=6	PCC Grant conditions can limit its ability to be able to be used to deliver this Plan and be responsive to key emerging issues as year progresses.	<p>Partners involved in business case and co-chairs sign off.</p> <p>SBC ECS Manager available to manage grant.</p> <p>Quarterly monitoring of grant by CSP Executive.</p> <p>Additional funds sought through grant mechanisms and partners as required.</p>	2*2=4	Risk managed
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# 9. Swale Community Safety Partnership Structure

